

United Technologies Research Center:

Overview

15th June 2016

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UNITED TECHNOLOGIES

Business units - 2014 Sales: \$65.1 billion

Otis



Pratt & Whitney



UTC Climate, Controls & Security



UTC Aerospace Systems



UNITED TECHNOLOGIES

Sustainability and Building Energy Efficiency

UTC's first corporate sustainability goals were established in mid-1990s

UTC efforts undertaken between 2006 and 2013 have resulted in several significant environmental impact reductions:

- -71% Non-Greenhouse Gas Emissions
- -26% Greenhouse Gas Emissions
- -42% Industrial Process Waste
- -53% Worldwide Water Consumption

Every five years, UTC sets aggressive goals for our Environment, Health & Safety performance

DEDICATED TO MAKING A DIFFERENCE



World Business Council for Sustainable Development

WBCSD Manifesto for Energy Efficiency in Buildings

Approximately 40% of the world's energy is used in buildings – more than in transport or industry. Energy used in buildings is the major contribution to climate change, hence it must be addressed.

Global business must lead the way and re-prioritize their business view to transform the building markets towards radically lower energy use in buildings.

Leadership in energy efficiency in buildings represents opportunities to cut operating costs, improve employee productivity and satisfaction, and enhance corporate reputation.

Global business can set new standards of energy efficiency for their commercial buildings that will increase worldwide demand for energy efficient buildings.

Our collective efforts can result in significant reductions in worldwide energy use and corresponding carbon emissions.

This Manifesto and its accompanying suggested implementation guide aim to mobilize WBCSD member companies to improve the energy performance of their commercial buildings as outlined in the Energy Efficiency in Buildings; Transforming the Market report. It has five actions:

- 1. To create a baseline of the company's commercial buildings and set time-based energy and/or CO2 reduction targets in line with transformative change.
- 2. To publish a company policy for minimum energy performance levels in the company's commercial buildings.
- 3. To define and carry out the company's audit program and implementation strategy to meet energy targets for its commercial buildings.
- 4. To publish annually buildings' energy use, CO2 emissions and progress against reduction targets, in the companies' respective CSR or other report.
- 5. To further promote building energy efficiency among suppliers, employees, and other stakeholders through advocacy, marketing activity, R&D, education and

We, the undersigned, hereby pledge to the intentions outlined above:

United Technologies Corporation

World Business Council for Sustainable Development - www.wbcsd.org WBCSD Manifesto for Energy Efficiency in Buildings

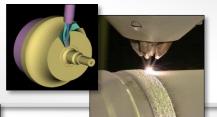
UTRC...UTC'S INNOVATION ENGINE

Defining what's next

Define new frontiers...



Advanced manufacturing



Big data



Co-develop new technologies...



Next Gen GTF centrifugal lubrication

Solve tough problems...





Surface topology and wear analysis



Measurement science
Digital imaging strain analysis

Failure analysis
Scattering

Scattering to measure residual stress

Serve as hub for technical interchange...

Leverage global network of innovation.

Monetize UTC intellectual property...



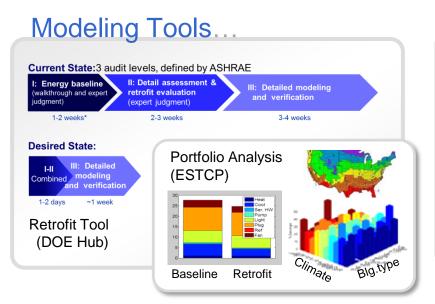


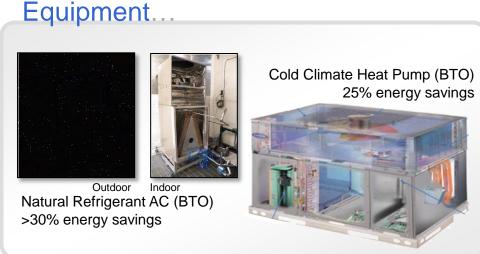


Alternative markets

UTRC EFFORTS IN BUILDING EFFICIENCY

Achieving high performance in multiple ways





Smart Grid Integration.



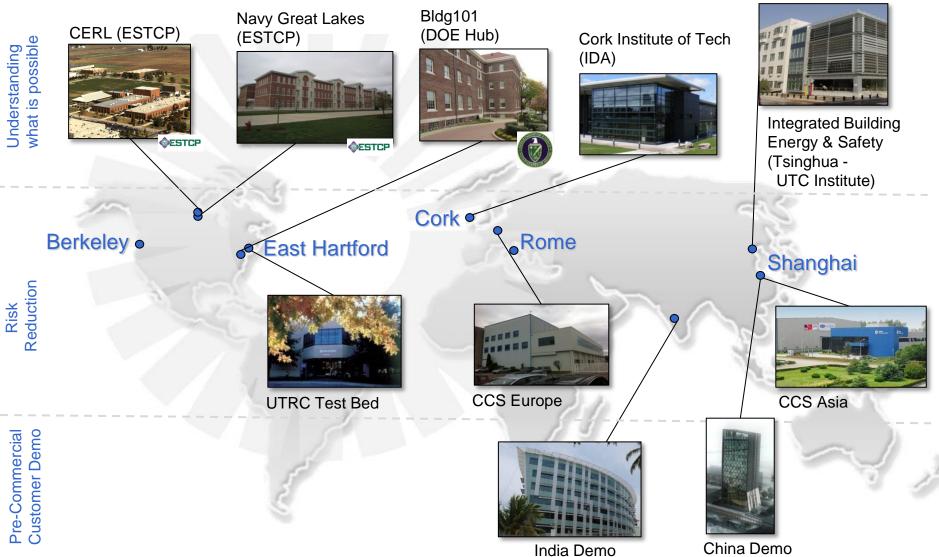
Controls and Diagnostics.



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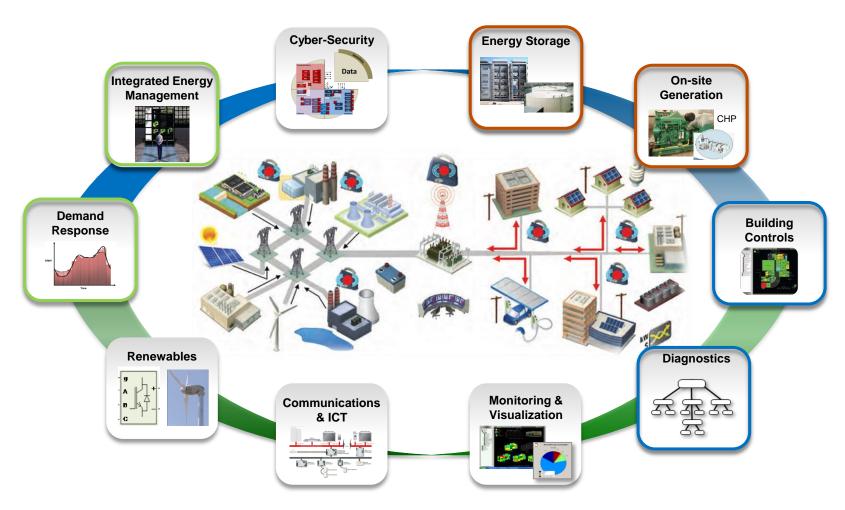
HIGH PERFORMANCE BUILDINGS

Global demonstration strategy



UTRC IRELAND ENERGY RESEARCH

Innovative solutions for system integration, monitoring and operation



Developing key technology enablers for the **new generation** of **energy** services and products



Smart consumers and smart buildings: The active role of buildings in a transforming energy system

15th June 2016

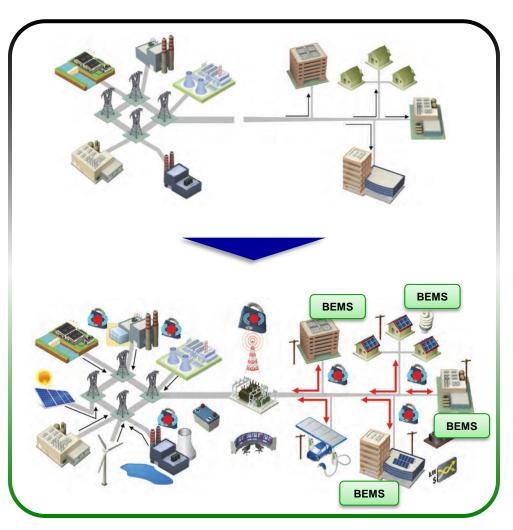
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SMART GRID

Evolution of the grid: from passive to active buildings



Traditional grid

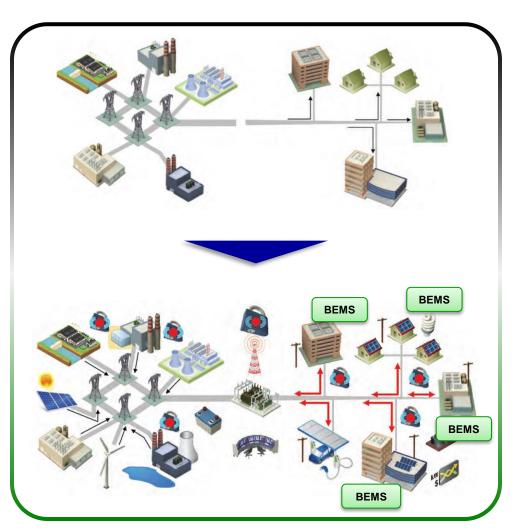
- · Consumers and buildings passive in the grid
- No distributed and intermittent generation sources
- No distributed and intermittent loads
- No distributed operations (monitoring and controls)

Smart grid

- Consumers and buildings active in the grid
- Many distributed and intermittent generation sources
- Many distributed and intermittent loads
- Many distributed operations (monitoring and controls)

SMART GRID

Evolution of the grid: from passive to active buildings



Traditional grid

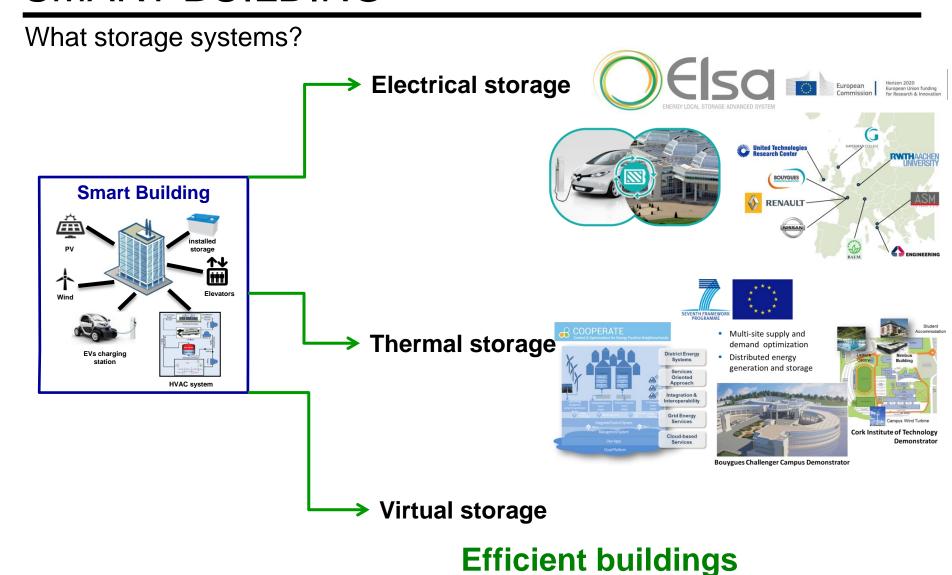
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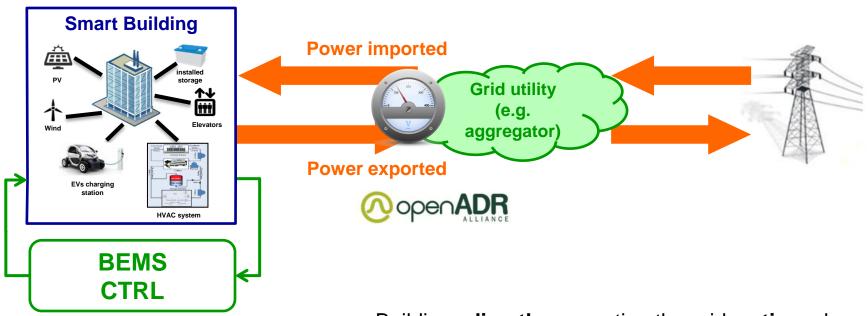
Storage systems

SMART BUILDING



BUILDING2GRID

Smart buildings supporting the smart grid through aggregation



Buildings directly supporting the grid: active role

Buildings communicating flexibility

openADR allows for automated demand response services

BEMS coordinates building operations, guaranteeing comfort